

September 14, 2021

**Tuition and Fee Review and Planning Committee**

Vicky Gress, Office of the Vice Chancellor for Academic Affairs & Provost, *Chair*

Jeff Brown, Gies College of Business

Donna Butler, Office of the Registrar

Jamie Hackett, Office of the Vice Chancellor for Academic Affairs & Provost

Jim Hintz, Student Success and Engagement

Dan Mann, Enrollment Management

Allison McKinney, Graduate College

Lisa Monda-Amaya, Office of the Vice Chancellor for Academic Affairs & Provost

Lowa Mwilambwe, Office of the Vice Chancellor for Student Affairs

Alma Sealine, University Housing

John Wilkin, University Library

Dear Colleagues:

Thank you for your willingness to serve on the Tuition and Fee Review and Planning Committee. While a committee was formed in 2019 to discuss tuition and fees, largely as a result of the pandemic, the work of the committee was put on hold. Given the many pandemic-related fee adjustments that occurred last academic year, the volume of new programs that are expected to launch or proposed in the future, and the internal/external pressures regarding our fee assessment policies, it is important that this committee reconvene. We feel it essential to have a comprehensive study and assessment of the tuition and fees charged based on program type and modality for delivery.

The charge of this committee is to:

1. Review the overall structure of fees and tuition on our campus. Assess the feasibility of specific fees and provide recommendations on whether we could combine some fees with tuition to provide more transparent disclosure of the cost of attendance to our students and families.
2. Develop a systematic approach that can be used to determine the fees that should be assigned to types of programs and modalities of instruction. It is critical that these can be defensible to our students and families.
3. Provide guidance to the units requesting tuition and fee adjustments for the FY23 (AY2022-2023). As increases are considered, please keep in mind the importance of affordability for our students and their families.
4. Review the tuition and fee recommendations submitted by the Office of the Vice Chancellor for Student Affairs and the Office of the Provost.

Tuition and Fee Review and Planning Committee

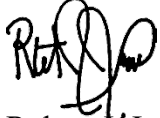
September 14, 2021

Page 2

The target date for submission of a final report is by Friday, November 12th. Staff support for the committee's work will be provided by the Office of Vice Chancellor for Academic Affairs and Provost, Budget and Resource Planning.

Again, thanks for your willingness to serve.

Sincerely,

A handwritten signature in black ink, appearing to read "R. Jones", written over a faint, illegible background.

Robert J. Jones  
Chancellor

c: A. Cangellaris  
D. Young